# CDBG COALITION NATIONAL COMMUNITY DEVELOPMENT WEEK TOOL KIT

# #CDWEEK2023 #CDBGWORKS

The 2023 National Community Development (CD) Week will be celebrated April 10-14.

This tool kit is designed to help communities in the planning of their National Community Development Week activities.



This Tool Kit was designed and developed by the National Community Development Association for the CDBG Coalition.

# WHY NATIONAL COMMUNITY DEVELOPMENT WEEK?

National Community Development Week was created in 1986 to bring national attention to the CDBG Program through grassroots support at a time when the program was facing scrutiny by Congress. The main objective of National Community Development Week is the education of Congressional members on the importance of CDBG, its impact and the need for increased program funding. National Community Development Week is intentionally held during the Congressional appropriations process so that the significance of CDBG can be imparted to Congressional members through local activities conducted by grantees and program partners at the grassroots level.

National Community Development Week will be held **April 10-14, 2023**. This is a critical time for appropriations; work on the upcoming FY 2024 HUD funding bill will be in the initial stages. National Community Development Week provides the perfect opportunity to cement the importance of CDBG in the minds of those in Washington to increase program funding.

Start planning your activities immediately. We ask you to go beyond the issuance of a proclamation this year and focus on engaging your Congressional members more fully during National Community Development Week. This engagement could be a meeting, a projects tour, or other activity that directly affords Congressional offices the opportunity to learn about the program and see firsthand how the funds are being used. Highlighting the work that occurs with CDBG dollars in your community creates a tangible connection for lawmakers between the funding they appropriate for the program and improvements to their states and districts. Congressional members like to hear directly from the organizations or people the program serves. If possible, put a face to your program by including beneficiaries and subrecipients in your activities.

Now is the time to reach out to your Congressional offices to make sure National Community Development Week is on their schedule. To contact your Congressional members, please use the links below.

U.S. House of Representatives https://www.house.gov/representatives/find-your-representative

United States Senate https://www.senate.gov/senators/senators-contact.htm?Class=1

# **GOALS OF NATIONAL COMMUNITY DEVELOPMENT WEEK**

**Increase awareness** of the impact of the CDBG program through engagement and education.

**Organize** events that showcase CDBG-funded projects.

**Involve** lawmakers, program partners, and local media in your events.

Market and amplify your events early and often through a variety of advertising.

# **MARKETING IS KEY!**

Proclaim, announce, promote National Community Development Week! Advertising and promotion are critical to a successful National Community Development Week. Most importantly, market National Community Development Week early and often throughout your community. Use a variety of methods to reach all stakeholders – social media, print media, radio, television, and the internet. Reach out to Congressional offices early to guarantee their participation in your events.

# NATIONAL COMMUNITY DEVELOPMENT WEEK ACTIVITIES

National Community Development Week is designed to focus local as well as national attention on the CDBG program. Public support and involvement from Congressional offices, local and state elected officials, program subrecipients, media, community leaders, and program beneficiaries in National Community Development Week is important.

# In whatever activities you choose, make sure to reiterate the following key points.

- How program funds are invested in the community to meet critical needs and leverage resources.
- The need for more program resources.

# **ISSUE A PRESS RELEASE**

Issue a press release announcing National Community Development Week. The press release should include information on program impact, planned activities, and even quotes from local dignitaries, such as the mayor or other elected officials. Again, marketing is key to a successful National Community Development Week. Share the press release with local media outlets and congressional offices.

#### SPOTLIGHT: JERSEY CITY (NJ) 2022 PRESS RELEASE

#### Mayor Fulop & Community Development Host Community Workshops to Mark National Community Development Week

JERSEY CITY – Mayor Steven M. Fulop and the Division of Community Development (DCD) announce today that Jersey City will join communities across the nation in honor of National Community Development Week, April 11-15. All this week, the City will host resource fairs at multiple locations to inform the community on how and where federal funds are being utilized to assist low- and moderate-income residents.



The DCD funds a variety of community organizations that provide crucial services with a goal of strengthening Jersey City through fostering strong partnerships and responsibly investing resources into the community. Affordable housing, sustainable living environments, public spaces, public services, and expanded economic opportunities are at the forefront of the City's mission.

"As an administration, we strive to further develop Jersey City as a viable community by promoting integrated approaches that focus on the community's direct needs," said Mayor Fulop. "We are incredibly grateful for the Community Development Block Grants we have received over the years, which have bolstered our efforts in supporting our most vulnerable residents."

National Community Development Week aims to bring awareness to the powerful work already underway and to educate the public on future opportunities as these efforts build stronger communities.

Jersey City's Resource Fairs are free and open to the public from 2 p.m. to 6 p.m. on the following dates:

- Tuesday, April 12, 2022
- Mary McLeod Bethune Life Center
- Wednesday, April 13, 2022
- Hudson County Community College
- Thursday, April 14, 2022
- Pershing Field Community Center

"Countless people in our community have benefited from these projects – the majority of whom are low- and moderate-income persons," said Deja Anderson, Director of the Division of Community Development. "With the support of the community, influential stakeholders, and elected officials, we can build a better community!"

Community Development Block Grant (CDBG) funds touch various community efforts such as providing rental assistance during the pandemic, finding temporary housing for households displaced after a fire, supporting workforce development, and assisting countless small businesses. CDBG is a versatile funding source that helps revitalize our neighborhoods and improve our citizens' lives.

# NATIONAL COMMUNITY DEVELOPMENT WEEK PROCLAMATION

Follow-up the press release with the passage of a National Community Development Week proclamation by your local elected body. Send the press release and proclamation to local media outlets and to your Congressional delegation. This activity requires minimal effort and can be undertaken by every grantee. Some communities also hold special ceremonies or press briefings to announce the passage of the proclamation to gain further media attention for National Community Development Week.

# SPOTLIGHT: CITY OF QUINCY (MA) 2022 PROCLAMATION

Whereas, the Community Development Block Grant (CDBG) Program has existed since 1975 to provide local governments with the resources to develop viable urban communities by providing decent affordable housing and a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income;

Whereas, the Community Development Block Grant (CDBG) Program has strengthened America's communities such as the City of Quincy by addressing pressing neighborhood and human service needs and having significant impact on our local economies through job creation and retention, physical redevelopment, and improved local tax base;

Whereas, the City of Quincy, Massachusetts has effectively administered and customized its Community Development Block Grant (CDBG) Program for over forty years to implement various programs and projects in the areas of affordable housing, economic development, public facilities and public works improvements, homelessness, and planning that has contributed to the improvement of the physical, economic, and social conditions in our City;

**Now Therefore**, I, **Thomas P. Koch**, by virtue of the authority vested in me as Mayor of the City of Quincy, do hereby proclaim that the week of **April 11-15**, **2022**, to be:

#### **Community Development Week**

And urge all citizens to join us in recognizing Community Development Programs and the important role that they play in our community. **In witness Whereof**, I have hereunto set my hand and caused the seal of the City of Quincy, Massachusetts to be fixed this 11th day of April 2022.

THOMAS P. KOCH, MAYOR

# SPOTLIGHT: FAIRFAX COUNTY (VA) 2022 PROCLAMATION



# COUNTY SUPERVISORS PROCLAIM APRIL 11-15 COMMUNITY DEVELOPMENT WEEK IN FAIRFAX COUNTY

WHEREAS, April 11-15 has been designated National Community Development Week to celebrate the federal Community Development Block Grant program now in its 47th year and the HOME Investment Partnerships Program now in its 30th year; and

WHEREAS, Fairfax County has received over \$284 million from the CDBG program over the past 47 years and \$65 million from the HOME program over the past 30 years, supporting the development of affordable housing benefiting low- to moderate-income individuals and households, including older adults, people with disabilities, those experiencing chronic or frequent homelessness, and children; and

WHEREAS, the Community Development Block Grant and the HOME Investment Partnerships Program foster a strong network among local government, residents, businesses and nonprofit organizations working to meet the needs of Fairfax County residents; and

WHEREAS, Fairfax County received \$8.36 million in additional program funding in fiscal years 2020 and 2021 to prevent, prepare for and respond to COVID-19, including the provision of emergency rent and utility assistance for families who have lost income, and funding nonprofit partners to enable the continued provision of vital public services;

WHEREAS, Fairfax County received \$7.88 million in additional program funding in fiscal year 2022 to provide housing, supportive services, and shelter to individuals experiencing homelessness, as well as other vulnerable populations;

NOW, THEREFORE BE IT RESOLVED, that the Fairfax County Board of Supervisors, on behalf of all residents of Fairfax County, does hereby designate April 11-15, 2022, as NATIONAL COMMUNITY DEVELOPMENT WEEK

#### SPOTLIGHT: STATE OF ALABAMA 2022 PROCLAMATION



# **Proclamation**

By the Governor of Alabama

WHEREAS, the Community Development Block Grant program has operated since 1974 to provide local governments with the resources required to primarily meet the needs of low-income and moderate-income individuals; and

WHEREAS, the HOME Investment Partnerships program has existed since 1992 to support housing opportunities for low-income and moderate-income individuals; and

WHEREAS, the Community Development Block Grant and the HOME Investment Partnerships programs are among the few remaining federally-funded programs available to address the needs of low-income and moderate-income individuals and small cities; and

WHEREAS, the Community Development Block Grant program has provided the state of Alabama with important and flexible assistance to meet the needs of low-income and moderate-income residents of small cities by funding sewer, water and street improvement projects, economic development projects and other public improvement projects; and

WHEREAS, the HOME Investment Partnerships program has contributed to the state of Alabama's critical resources to support the expansion of affordable housing through activities including new construction of housing, rehabilitation of homeowner and rental units, down payment assistance for new homeowners and rental assistance; and

WHEREAS, Congress and the nation acknowledge the critical value of the Community Development Block Grant and the HOME Investment Partnerships programs and the significant projects and assistance that rely on these funds for support;

NOW, THEREFORE, I, Kay Ivey, Governor of Alabama, do hereby proclaim April 11 through 15, 2022, as

# Community Development Week

in the state of Alabama.



Given Under My Hand and the Great Seal of the Office of the Governor at the State Capitol in the City of Montgomery on the 29th day of March 2022.

Kay Ivey, Governor

## MEET WITH YOUR CONGRESSIONAL DELEGATION

This year, we are asking all communities that receive CDBG funding to schedule a meeting with their Congressional offices. Meeting with your Congressional members or their staff is the most effective way of supporting the CDBG program since it affords Congressional members the opportunity to hear first-hand how the funds are being used. Highlighting the work that occurs with CDBG dollars in your community creates a tangible connection for lawmakers between the funding they appropriate for the program and improvements to their states and districts. Events like National Community Development Week attract positive attention and publicity for CDBG, which when shared with your lawmakers, is instrumental in creating the next generation of CDBG champions on Capitol Hill. Congressional members like to hear directly from the organizations or people the program serves. If possible, put a face to your program by including beneficiaries and subrecipients in the meeting.

SPOTLIGHT: CITY OF LITTLE ROCK (AR) HOSTS 2022 NATIONAL COMMUNITY DEVELOPMENT WEEK KICK-OFF EVENT WITH A REPRESENTATIVE FROM CONGRESSMAN FRENCH HILL'S OFFICE

Kickoff event at IFB Solutions with a representative from Congressman French Hill's office.





# SPOTLIGHT: CITY OF QUINCY (MA) MEETS WITH CONGRESSMAN STEPHEN LYNCH DURING 2022 NATIONAL COMMUNITY DEVELOPMENT WEEK

HUD Happenings | April 26, 2022

#### City of Quincy Celebrates 46 Years of CDBG Success

By: Rhonda Siciliano, Massachusetts Field Office Director, Region I

In the City of Quincy, Regional Administrator Juana Matian jound Mayor Thomas Koch and Congressman Stephen Lynch on April 14, along with local and state officials at Quincy College to celebrate the cities investment of 995 anillion in CDBG hands from HELD over the past 46 years, including \$2.26 million in CDBG-CV Cares Act funds.

Over 75 percent of Quincy's CDBG-CV allocation has been utilized for economic development activities, including \$1.1 million to facilitate an emergency grant program for small businesses in the Spring of 2020; 550 thousand to the Quancy Chamber of Commerce and 5300 thousand to QUBIC Lebs for encoveriesprine development programs.



HUD New England Regional Administrator Juana Matias (center right) joins Congressman Stephen Lynch (center) City of Quincy Mayor
Thomas Koch (center left) and local and state officials at Quincy College to celebrate the City's use of CDBG funds to support economic

development

"When we partner with Quincy good things are going to happen," said Congressman Lynch in talking about the City's use of federal CDBG funds.

The single largest recipient of CDBG-CV funds, \$430 thousand has been Quincy College (QC) for workforce development. The City of Quincy started providing CDBG funds to QC in 2019 for the administration of a Home Health Aide (HHA) Career Pathway program. In 2020, the college applied for renewal funding for the HHA program, as well as funding for a Substance Abuse Pre-Licensing Sequencing Program. Given the success of these programs, coupled with the CDBG-CV funds provided to the city through the CARES Act, the city provided QC with an allocation of \$430,000 in January 2021 to offer a suite of eight workforce development programs to unemployed; underemployed; low-moderate income individuals. To date, 49 students have completed one of these certificate programs; and another 33 are in progress.

"It is our federal and local partnerships that have made our CDBG program such a success and are providing the City of Quincy with workforce programs that are fostering inclusive economic growth," said Regional Administrator Matias.

If your Congressional member or their staff are not available to meet during National Community Development Week, then consider sending them a short YouTube video (no more than 5 minutes) that shows recently funded/completed CDBG activities and outlines your program accomplishments in the video remarks. Make sure to include program beneficiaries in your meetings and videos to provide testimonials on the benefits of the program. Creating a video in-house using YouTube is an economical and easy method of documenting your National Community Development Week activities and sharing it with local media and Congressional offices.

# **TOUR LOCAL PROJECTS**

Invite Congressional offices to tour local projects. Select projects that positively showcase the programs.

**Tip:** Develop a written project description to hand out during the projects tour.

# SPOTLIGHT: CITY OF COLUMBIA, SC

Last year, the Columbia (SC) Department of Community Development <u>hosted a grand opening</u> of Edisto Place to showcase a new affordable housing community during National Community Development Week.

Tip: Invite local media to cover your National Community Development Week events.



# DEVELOP A PROGRAM FACT SHEET

Develop a fact sheet that outlines program accomplishments.

#### SPOTLIGHT: MANCHESTER (NH) FACT SHEET

#### City of Manchester, New Hampshire

Department of Planning and Community Development

Mayor Joyce Craig Leon L. LaFreniere, AICP, Director

#### COMMUNITY IMPROVEMENT PROGRAM (CIP) **HUD Entitlement Funding - CDBG • HOME**

#### How does it work?

CIP programs funded with HUD entitlement funds provide a critical revenue source that allows the City to assist residents through programs and projects that are beyond the City budget. CDBG and HOME funds help provide safe, decent and sanitary housing, improved living environments and necessary public services for low and moderate income residents.

Over the past three years, Manchester has received \$7,028,840 in Community Development Block Grant (CDBG) and \$4,582,565 in HOME Partnership Programs (HOME and HOME-ARP) funding.

#### What makes CIP programs successful?

CIP programs are successful as a result of their flexibility to meet the different needs of different communities. CDBG and HOME programs empower local decision makers to tackle their biggest issues, and are supported by public input, research studies, and impact analyses. The funding from these sources is multiplied by private and public investments, and requires strong, active partnerships with local non-profits and charities through competitive funding awards.

#### Sample Projects:



City HOME funds are being used to leverage \$8.23M in public and private investments to improve and develop 161 affordable housing units targeted at low and moderate income families.

\$856,600 in CDBG funds were spent on 21 public service projects for after-school programs, elderly nutrition, job training, and childcare.

Every dollar of City CDBG funding leveraged another \$9.63 in private and public funding, and allowed the City to serve 20,787 persons during the past fiscal year.





\$750,000 in City CDBG were spent on public improvements, such as Public Works Annual Street Reconstruction, Access Ramps. and of development and parks recreational facilities.

National Community Development Week April 11-15, 2022

Programs 2020-202 **HOME Funded** So FACT SHEET: CDBG

#### SPOTLIGHT: STATE OF UTAH FACT SHEET



# **Utah Community Development Support**

#### FEDERAL COMMUNITY DEVELOPMENT GRANT PROGRAMS like CDBG and

HOME help Utah to build and maintain healthy communities — providing vital support to Utahs' small towns and creating essential affordable housing.



#### **Community Development Block Grant Program**

THE STATE OF UTAH CDBG PROGRAM provides grants to cities and towns of fewer than 50,000 people and counties of fewer than 200,000 people. The Community Development Block Grant (CDBG) program was established in 1974 as part of the Housing and Community Development Act.





## **HOME Program**

#### THE HOME INVESTMENT PARTNERSHIPS

PROGRAM provides formula grants to states and localities that communities use - often in partnership with local nonprofit groups - to fund a range of activities including building, buying or rehabilitating affordable

housing or providing direct rental assistance to lowincome people. HOME is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households.



2016-2020



Multifamily

\$30 Million 38 Projects 3,767 Total Units 3,343 Low-income Units

\$950,000 53 Projects



#### SPOTLIGHT: STATE OF UTAH FACT SHEET



# **Tooele County Children's Justice Center**



#### TRADITIONALLY, INVESTIGATION OF CHILD ABUSE

required multiple interviews of the victim by police, social services, medical personnel, attorneys, and psychologists, each in a new and often unfamiliar and uncomfortable setting. The Children's

Justice Center is a homelike environment that eliminates the need for multiple interviews, and is non-threatening to victims. Utilizing the center, investigators can coordinate and begin the investigative process while minimizing trauma to child victims of abuse. In 2019 alone, the center served 1,300 victims.

In 2018, the center was in need of a new facility that could better suit the families and the Multi-Disciplinary Team. With the support of a CDBG grant, the center was able to construct an all-new facility that provides families the privacy they need and helps team members with the proper and efficient processing of interviews. They added more interview rooms, a medical unit and conference room.

The new facility allows the Children's Justice Center to focus on their number-one priority: the child.



The Children's Justice Center in Tooele, Utah

# SPOTLIGHT: HUD 2022 NATIONAL COMMUNITY DEVELOPMENT WEEK FACT SHEET



# FACT SHEET: National Community Development Week

The week of April 11 through April 15 is National Community Development Week, a time to highlight the importance of the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) programs to building strong, resilient, and vibrant communities across America. CDBG and HOME provide grants to states and local governments to strengthen communities by delivering equitable access to decent housing and living environments and expanding economic opportunities. These programs are unique in that they focus primarily on people with low and moderate incomes. CDBG and HOME also play a critical role in empowering residents by giving them a voice in the future of their neighborhoods. HUD and the Biden-Harris Administration remain committed to building stronger and more resilient communities across America through CDBG and HOME.

CDBG and HOME Have a Record of Success in Lifting Up Underserved Communities
CDBG and HOME increase the availability of safe, high quality, and affordable homes and communities,
ensuring equitable access to opportunities and benefiting families and communities.
CDBG and HOME have:

**Provided grants to state and local governments.** In 2021, the CDBG program provided grants to 1,235 state and local governments.

**Rehabilitated housing and strengthened access to public services.** Since 2005, the CDBG program has rehabilitated 1,300,027 units of housing, funded public infrastructure projects that have assisted over 16 million people, and assisted over 161 million people with public services. **Expanded affordable housing.** Since 1992, the HOME program has created over 1.3 million affordable homes and provided direct rental assistance to more than 363 thousand low-income families.

Provided Sources of Low-Cost, Long-Term Financing for Economic and Community

Development Projects. In 2021, HUD marked over 2 thousand commitments through the CDBG

Section 108 Loan Guarantee program. The program allows local governments to leverage five times their current CDBG grant into federally guaranteed loans large enough to pursue physical and economic revitalization projects capable of redeveloping entire neighborhoods. The Section 108 program primarily benefits low- and moderate-income communities.

## INVOLVE PROGRAM PARTNERS AND BENEFICIARIES

The CDBG story cannot be told without the participation of the program subrecipients who help administer the program locally and without the program beneficiaries who are the direct recipients of the funding. Subrecipients and program beneficiaries are on the front lines providing and receiving CDBG assistance. They are essential to telling the CDBG story. Because of their connection to the program, they need to be part of National Community Development Week. Put a face on your programs by including beneficiaries and subrecipients in your National Community Development Week events.

# **SOCIAL MEDIA GUIDANCE**

National Community Development Week, April 10-14, 2023 #CDWeek2023, #CDBGworks

#### Importance of the # (Hashtag) - #CDWeek2023, #CDBGworks

- Hashtags (#) label posts for ease of searching for social media content by topic. This increases the chances of engagement with others who are posting about the same topic.
- Engagement drives reach. The more reach the posts have, the more "return on investment" of the time staff is putting into social media posting.

## **Practical Applications**

- Use social media to "call to action" such as asking followers to call legislators about CDBG funding in the Federal budget.
- Share exciting stories in more than one format. Give readers more than a headline by writing a blog article. Share more than one photo per post to give viewers a broader perspective of the story behind the post.
- Cross-reference and utilize multiple media channels. Post links or photos of newspaper articles. Include event registration links in press release or in posts if applicable. Be aware of formatting content appropriate to each platform. Make yourself familiar with each platform and how they are different.
- Post familiar faces. Include photos of Mayor, other dignitaries, and participants. Use photo release for children under 18.
- Engage with individuals and organizations both in person and online. Engage with other pages to drive engagement on your page. Make the request for individuals and organizations to participate in the social media campaign and provide guidance.
- Consider enhanced content options such as podcasts, recorded videos, live streaming, infographics, and blogs.

## SOCIAL MEDIA SPOTLIGHT: PASCO COUNTY, FL



## **Advice on Personal Branding**

- Keep your personal and your organization voice separate. Interact between the two
  accounts if comfortable. For example, like and share the organization content as
  yourself. Be aware of privacy settings. (Boilerplate: "Postings on this site are my own
  and do not reflect or represent the opinions of agency for which I work.") Do not use
  your government email address for personal accounts, for various reasons.
- Review agency social media policy, seek required communication reviews, permission to disclose public information, and permission to tag.
- Participate in live events (such as Twitter Chats or Facebook Live). Join or start a group. Tweet and share using relevant hashtags. Be a thought leader.

# NATIONAL COMMUNITY DEVELOPMENT WEEK AND BEYOND: MEETING AND CORRESPONDING WITH YOUR CONGRESSIONAL MEMBERS THROUGHOUT THE YEAR

Meeting with a member of Congress, or Congressional staff, is a very effective way to convey a message about a specific issue or legislative matter. It's important to meet with your Congressional members to inform them of the importance of CDBG in your community.

A typical meeting should go as follows:

- 1. **Introductions** introduce yourself.
- 2. **Acknowledge** your Member of Congress (and their staff) and thank them for meeting with you.
- 3. Present your issues (e.g., importance of CDBG to your community; need for increased funding). Bring CDBG-funded project examples. Discuss the impact of CDBG in the community. Consider bringing a program beneficiary to the meeting to share how CDBG-funded activities have impacted their life. Be prepared to answer questions.
- 4. <u>Follow-Up</u>: Follow-up the meeting with a thank-you email. Send along any additional pertinent information and materials.

#### **ADDRESSING CORRESPONDENCE:**

# **To a Senator...**The Honorable (Full Name) District Office Address

Dear Senator (Last Name):

## To a Representative...

The Honorable (Full Name)
District Office Address

Dear Representative (Last Name):

# **CDBG COALITION**

The CDBG Coalition thanks you for planning for and participating in National Community Development Week, April 10-14, 2023.

#### **CDBG** Coalition

**American Library Association** 

American Planning Association

Boys and Girls Clubs of America

Council of Large Public Housing Authorities

Council of State Community Development Agencies

**Enterprise Community Partners** 

Feeding America

Habitat for Humanity International

Heartland Alliance

Housing Assistance Council

International Code Council

International Economic Development Council

KABOOM!

**Local Initiatives Support Corporation** 

National Association for County Community and Economic Development

National Association for Latino Community Asset Builders

National Association of Counties

National Association of Development Organizations

National Association of Housing and Redevelopment Officials

National Association of Local Housing Finance Agencies

National Association of Regional Councils

National Community Development Association

National League of Cities

National Main Street Center

National NeighborWorks Association

National Recreation and Park Association

National Rural Water Association

National Urban League

**Rebuilding Together** 

The Trust for Public Land

U.S. Conference of Mayors

YWCA USA

#### **About the CDBG Coalition**

The CDBG Coalition is dedicated to the preservation of the CDBG program. The Coalition works to increase awareness of the program and the need for more program resources.