



## 57th Annual Conference

Pittsburgh, PA

June 10-13, 2026

With Pre-Conference Primer Training: June 9

With NCD A Leadership Institute & CDBG Advanced: June 8-9

### Draft Agenda



Note to NCD A Members who are **AICP** credentialed: NCD A is an approved **AICP Certification Maintenance (CM) provider**. Eligible sessions are marked with the following symbol (where the number equals the number of CM credits):  
**CM | 1.5**

## TUESDAY, JUNE 9 | 9:00 AM – 4:00 PM ET

*Pre-Conference Training Registration: 8:00 pm – 9:00 am*

*Conference Registration: 3:00 pm – 5:00 pm*

**9:00 am – 4:00 pm**

### **Preconference Training – Concurrent Sessions**

#### **CDBG Basics Primer – CM | 6.0**

This training covers the fundamentals of CDBG, including national objectives and eligible activities, eligible costs and regulations, limitations on expenditures, program administration, financial management, monitoring, crosscutting Federal requirements overview, conflict of interest, and resources.

#### **HOME Underwriting – CM | 6.0**

This training will focus on the HOME underwriting/subsidy layering requirements. The training is based upon the latest guidance from HUD on how to conduct underwriting and subsidy layering for homebuyer and rental development projects. At least 1 year of HOME program experience is recommended for this training.

#### **Con Plan Primer – CM | 6.0**

This training provides an overview of Consolidated Planning for CDBG grantees and HOME participating jurisdictions. It covers the Citizen Participation Plan, the public input consultation requirements, and the preparation of the plan. It will also touch on how to address equity and inclusion in the process. Most importantly, it will help communities understand their responsibilities regarding the use of Federal funds. The training is appropriate for anyone who works on preparing the Consolidated Plan/Annual Plans or who works with CDBG or HOME funding.

**5:30 pm – 8:30 pm**

### **Pre-Conference Networking Event**

# Wednesday, JUNE 10 | 9:00 AM – 5:00 PM

*Conference Registration and Information: 8:00 am – 5:00 pm*

**8:00 am – 8:55 am**

**Breakfast** –

**9:00 am – 9:30 am**

**Conference Welcome** –

- Vicki Watson, NCDAs Executive Director
- Angela Rahman, NCDAs President
- Host City Welcome
- Pittsburgh Mayor

**9:30 am – 10:45 am**

**Removing Barriers to Affordable Housing in Your Community**

**10:45 am – 11:00 am**

**Break**

**11:00 am – 12:00 pm**

**Updates from HUD CPD Leadership – CM I**

HUD Assistant Secretary for CPD – Ronald Kurtz (invited)

HUD Deputy Assistant Secretary for CPD – Brian Horn (invited)

**12:00 pm – 1:30 pm**

**Lunch on your own** –

**1:30 pm – 2:30 pm**

**Concurrent Sessions**

- Best Practices for Community Revitalization including NRSA's
- Best Practices for Multi-Family Projects
- Connecting with Your Elected Officials and Telling the Story of Program Impact

**2:30 pm - 2:45 pm**

**Break – Coffee**

**2:45 pm – 3:45 pm**

**Concurrent Sessions**

- How To Measure Community Needs and Use Data to Drive Your Action Plan
- Financial Management Best Practices
- Using Section 108 for Transformational Projects
- HOME-ARP Implementation

**4:00 pm – 5:00 pm** (all conference registrants are encouraged to attend)

**NCDAs Regional Caucus Meetings**

- Region I (New England) –
- Region II (NY/NJ) –
- Region III (Mid-Atlantic)
- Region IV (Southeast) –
- Region V (Midwest) –

- Region VI (Southwest) –
- Region VII/VIII (Great Plains) –
- Region IX (Pacific) –
- Region X (Northwest) –

**6:00 pm – 9:00 pm**

**Host City Event – Pittsburgh**

# THURSDAY, JUNE 11 | 9:00 AM – 10:00 PM

*Conference Registration and Information: 8:00 am – 5:00 pm*

**8:00 am – 8:55 am**

## **Breakfast –**

**9:00 am – 10:00 am**

## **Washington Report**

This is a must attend session. Hear directly from NCDAs Executive Director as she provides information on the budget process, update on FYY27 funding, HUD staffing and other policy updates.

Moderator:

Angela Rahman, NCDAs President (Hamilton County, OH)

Speaker: Vicki Watson, NCDAs Executive Director

**10:00 am- 10:15 am**

## **Break**

**10:15 am – 11:15 am**

## **Concurrent Sessions**

- Best Practices for Measuring Program Impact
- CAPER Tips and Tricks
- How to Do More (or the same) With Less
- Meeting CDBG Timeliness

**11:15 am – 11:30 am**

## **Break**

**11:30 am – 12:15 pm**

## **Round Tables**

As conference attendees gather in small groups around a specific topic, a seasoned NCDAs member will facilitate the discussion in an open forum, allowing time to ask questions, share insights and network with other participants.

Are you a new Director? What to expect!

- Admin versus Activity Delivery Costs
- Succession Planning
- Section 3 Compliance
- Manufactured Housing Development and Preservation
- How Is AI Being Used in Your Programs
- Working with Your Local College or University
- Engagement Activities that Work
- Using NCDAs to Train New Employees
- CDBG-DR – Review of the Universal Notice
- Street Outreach for those experiencing homelessness
- Single Family Rehab or Emergency Rehab
- Emergency Rent Payments with CDBG
- Miscellaneous Issues

**12:15 pm – 1:45 pm**  
**Lunch on your own**

**12:15 pm – 1:45 pm –**  
**Board of Directors Luncheon Meeting**

**1:55 pm – 2:10 pm**  
**Board the Buses for the Projects Tour**

**2:10 pm – 4:30 pm**  
**City of Pittsburgh Bus Tour**

**7:00 pm – 10:00 pm**  
**NCDA Conference Reception at the hotel – Please wear your name badge!**

**FRIDAY, JUNE 12 | 9:00 AM – 2:30 PM**

*Conference Registration and Information: 8:00 am – 12:00 pm*

**8:00 am – 8:55 am**  
**Coffee**

**9:00 am – 10:00 am**  
**Concurrent Sessions**

- Best Practices for Your Action Plan
- Best Practices for Monitoring
- Best Practices for Economic Development and Job Creation
- How Communities are Removing Barriers to Affordable Housing: A Look at the HUD PRO-Housing Recipients

**10:00 am to 12:00 pm**  
**Awards Brunch and NCDA Business Meeting**

The winners of the John Sasso National Community Development Week Award and other award recipients will be recognized.

Emcees: Angela Rahman, NCDA President, and Vicki Watson, NCDA Executive Director

Brunch Speaker:

**John Sasso National Community Development Award Winners**

**Host City Award:** Pittsburgh, PA

**President's Award:** Angela Rahman, NCDA President, Hamilton County, OH

**NCDA Annual Business Meeting**

Presiding: Angela Rahman, NCDA President

Election of 2026/2027 NCDA Officers: Shirletta Best, Chair, Nominations and Elections Committee

Remarks: Angela Rahman (Outgoing President)

Remarks: Kevin Howard (Incoming President)

Conference adjournment